Proposed Budget Highlights



PAFR CAFR & BUDGET 2014 - 2017

All Funds Budget Highlights

Funds	*2016 Actual	2017 Projected	2018 Proposed
General Fund	46,442,764	** 50,823,260	47,172,360
Special Revenue Funds	27,199,381	28,726,522	23,998,097
Capital Projects Funds	9,444,735	9,275,000	9,739,616
Debt Retirement Fund	4,507,216	36,911,823	3,831,874
Enterprise Funds	309,548,974	222,842,597	190,944,788
Internal Service Funds	10,254,155	11,687,038	11,347,200
Trust and Agency Funds	1,060	109,625	3,300
	\$ 407,398,285	\$360,375,865	\$ 287,037,235

^{* 2016} included the 48.6% sale of the Greenup Hydroelectric Power Plant to AMP for approximately \$139M. Of the proceeds, \$104M was used to pay off the 2015 short term Electric Note. The remaining \$35M was transferred into the Electric System Reserve Fund.

^{**} Includes \$3.45mm for contribution to the CIC for Main Street redevelopment.

All Funds Budget Highlights

Funds	2018 Proposed	% of Total
General Fund	47,172,360	16.43%
Special Revenue Funds	23,998,097	8.36%
Capital Projects Funds	9,739,616	3.39%
Debt Retirement Fund	3,831,874	1.33%
Enterprise Funds	190,944,788	66.53%
Internal Service Funds	11,347,200	3.95%
Trust and Agency Funds	3,300	0.01%
	\$ 287,037,235	100.00%

Project Highlights

29.5mm Investment in Infrastructure

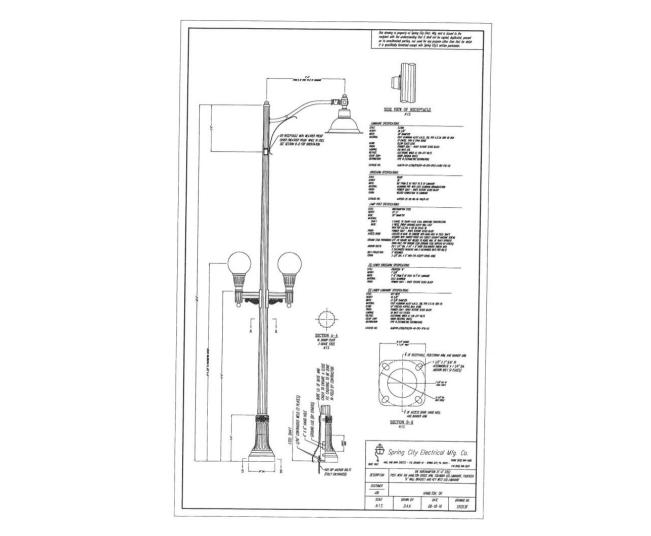
Project	2018 Proposed
Water Distribution - Hydrants/Valves/Meters/Mains	\$7,390,000
Electric - Transmission & Distribution Upgrades	\$3,720,000
Main Street Renovation	\$2,795,000
Main/Millville/Eaton Intersection	\$2,609,000
Gas Transmission & Distribution - System Upgrades	\$2,312,500
Annual Concrete Repair and Resurfacing	\$1,935,000
Beltline Trail - Acquisition and Phase 1 Construction	\$1,755,250

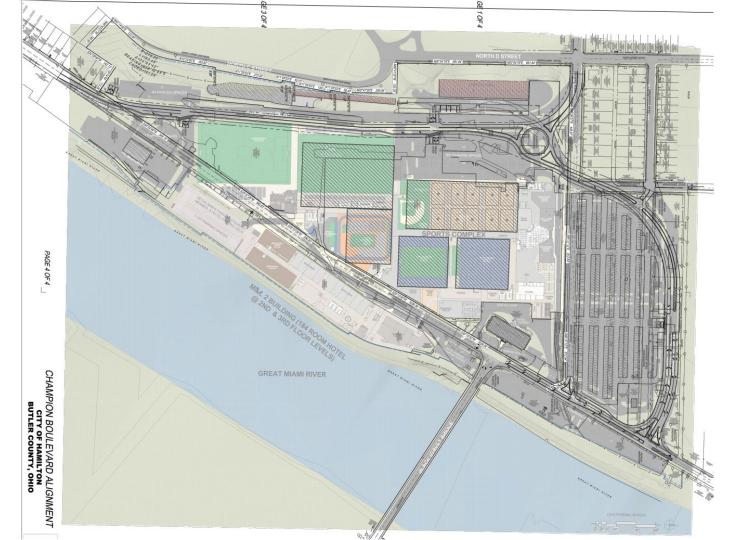
29.5mm Investment in Infrastructure

Project	2018 Proposed
Wastewater - Collection Upgrades	\$1,720,000
Champion Mill Sports Complex - Site Work	\$1,300,000
Wastewater - Production	\$685,000
Greenup - Reliability Improvements (City Share)	\$650,000
SHX Grade Separation (Completed 2018)	\$544,000
One Renaissance Center - New Roof	\$500,000



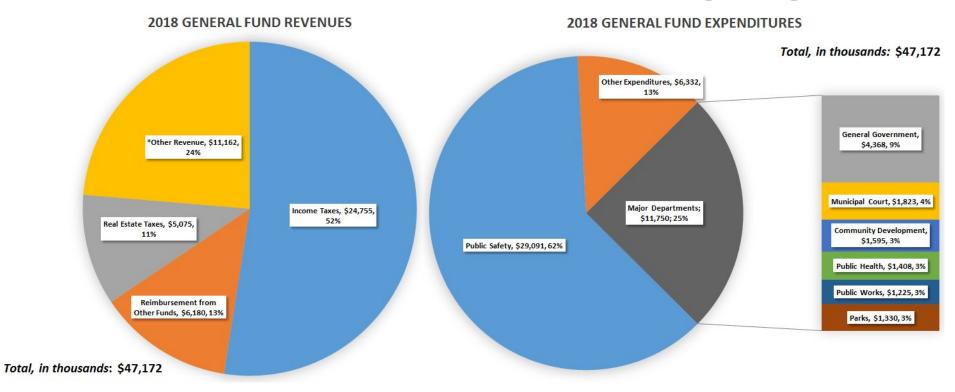






General Fund

General Fund Highlights



Includes \$1.5mm financing (bond proceeds) for McDulin Garage restoration project and \$1.21mm transfer (expense) to Economic Budget Stabilization Fund

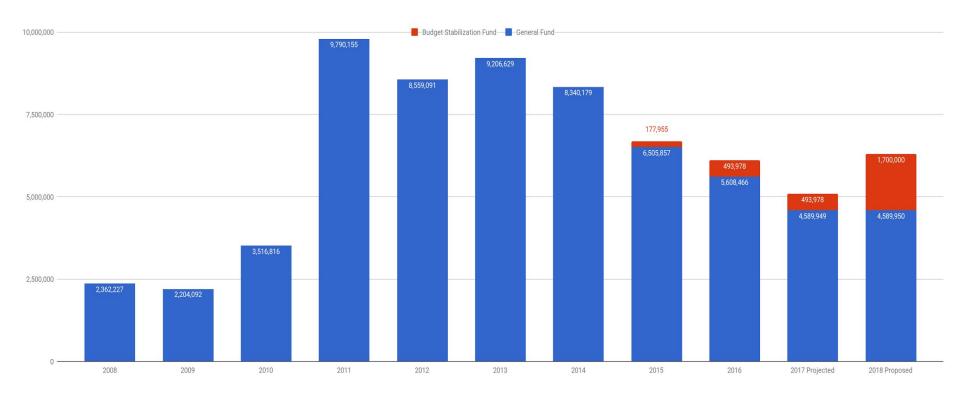
General Fund Highlights

	2017 Projected	2018 Proposed
Beginning Year Fund Balance (01/01)	*\$10,015,171	\$4,589,949
Projected/Budgeted Revenues	\$45,898,038	\$47,172,360
Projected/Budgeted Expenditures	*\$50,823,260	\$47,172,360
Projected Ending Fund Balance (12/31)	\$5,089,949	\$4,589,949
Outstanding Encumbrances	\$500,000	-
Projected Ending Unencumbered Balance (12/31)	\$4,589,949	\$4,589,949
10% of Revenues per City Policy (R2012-6-25)	\$4,589,804	**\$4,567,236

^{*} Includes \$3.45mm for contribution to the CIC for Main Street redevelopment

^{**} Excludes one time revenue for \$1.5mm financing of McDulin Garage restoration project in 2018

General Fund Unencumbered Reserve Balance



2015: includes \$1,600,000 contribution for Economic Development 2016: includes \$1,500,000 for McDulin Parking Garage restoration

2018: includes financing \$1,500,000 (bond proceeds) for McDulin Garage restoration project

Top General Fund Expenses, Breakdown 2013 vs 2018

					1	
	Total 2013 Actual	Total 2018 Proposed	Total Change	Change Personnel & Benefits	Change Other	Change Contracted Service
Police	14,133,134	16,062,182	1,929,048	856,373	(20,325)	1,093,000
Fire	11,465,874	13,028,949	1,563,075	1,193,874	369,201	-
Parks	1,091,803	1,330,000	238,197	(483,072)	(608,731)	1,330,000
Law	556,935	475,000	(81,935)	(454,845)	(102,090)	475,000
Total	27,247,745	30,896,131	3,648,385	1,112,330	(361,945)	2,898,000

Special Revenue Funds

GOLF





Golf courses projected to operate at a \$20-\$40k profit in 2017

4,700 more rounds played in '17 (45,845) vs '16 (41,014). Still 5,800 fewer rounds played in '17 vs highest totals in '15

- '17 operating expenditures \$100k lower than '16
- 4 more outings in '17, but with 11 fewer players than
 '16

Unrestricted Golf Fund balance projected to be \$326,839 at end of 2017

- Fund balance equal to 28% of 2018 expenses
- Fund balance was \$135,474 in 2012

PARKING





Capital Investment in 2017/2018

McDulin Garage Restoration - 2016-2017

Total estimated cost of project - \$1.625mm

- \$1.5mm financed by General Fund in 2018 per reimbursement ordinance and Declaration of Intent
- o 20 Years, 3.75%, \$105,000 D/S
- \$125k funded from Parking Fund cash balance

Ludlow/3rd Street Lot Resurfacing

Total estimated cost of project - \$450,000

- Excavating/Compaction \$92k
- Asphalt/Gravel \$153k
- Concrete Curb \$21k
- Lighting \$53k
- Landscaping \$15k
- Stormwater/Drainage \$25k

PARKING





Parking Spot Analysis

Major changes to surface lot parking

- Market/Riverfront Lot Decrease by 109 spaces
- New Ludlow/3rd Lot Adds 152 spaces
- Horne Lumber Lot

2017/2018 Performance and Outlook

- Stable year in 2017
- Parking Fund able to fund additional construction costs at the McDulin Garage (\$125k)
- 2018 Proposed Budget projects positive margin of \$8k for increased revenue
- Reevaluating parking enforcement structure for 2018

REFUSE





\$325,000 in 2018



- *Refuse/Street Operations approximately \$195,000
 - Alley Clean Up approximately \$120,000
 - Street cleaning/Chipping \$60,000 annually
 - Missing Cart Replacements \$15,000 annually (250 Carts)

STORMWATER





Street Sweeping and Leaf Pickup for 2017/2018

Street Sweepers

Purchased in 2017 for approximately \$393k

- Street Sweeping schedule was updated in 2017
- Each city street is covered every 2 weeks.
 Operations will continue in 2018.

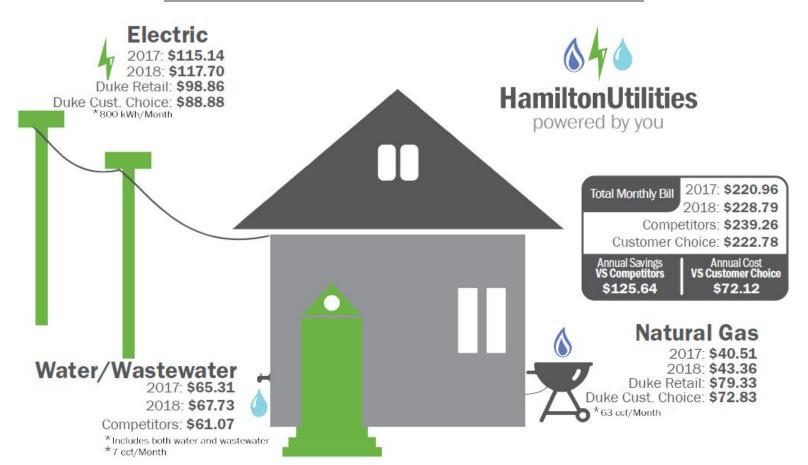
Leaf Machine

Purchased in 2017 for approximately \$68k

- Leaf collection began on 10/30/17
- For additional imformation including a schedule please visit the City's website:
 https://www.hamilton-city.org/874/Leaf-Collection-Schedule



Residential Bill Comparison





Increasing utility reliability
Investing in infrastructure
Continuing focus on Main Street
Becoming more efficient



